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## Case Studies 2 **multiple admissions where subsequent admissions could have been prevented by transfer to medical respite**



### Male, 35

Alcoholic dependent IVDU with HepC cirrhosis and bleeding oesophageal varices. 3 admissions this year. If transferred to Respite after 1st admission to complete detox and stabilise, could have prevented next 2 admissions.

Potential Saving  
by transfer:

**16 days**



### Male, 49

Previous peptic ulcers. Personality disorder. Frequent attender with "haematemesis", 11 admissions. Could have been sent to Respite after 2nd admission when it was clear that it was a recurrent issue.

**22 days**



### Female, 45

End stage alcoholic liver disease. 5 admissions in last 10 weeks of life. Was given prognosis of less than 12 months on index admission, so not suitable for hospice, but hostel struggling.

**29 days**

Typical Cases of multiple admissions where subsequent admissions could have been prevented by transfer to Medical Respite Care (Analysis of referrals to Pathway Team, August to October 2011 - see appendix)

## Case 2

- Female, 55, multiple names / DOBs
- Stroke, alcoholism, incontinence
- Debate around mental capacity
- Failed engagement multiple agencies
- +++ hospital attendances over 12 years, at least 13 sites
- 5 year data in from 7 hospitals so far – 508 A&E attendances, 58 admissions
- 5 year cost ? £250,000

# University College London Hospital



# Pathway hospital team



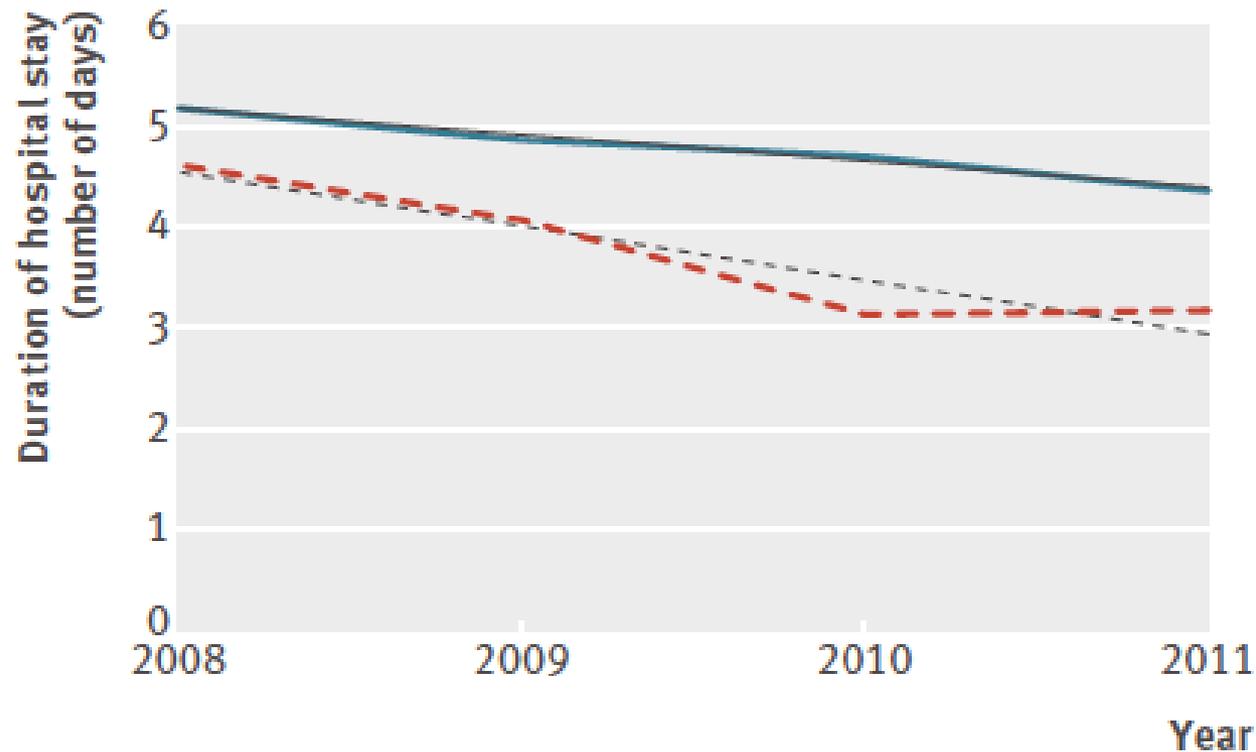
# Simple, replicable, care coordination model

- Think homeless! 80% of patients referred with 48 hours of admission
- Homeless nurse practitioner with care navigator supports patient and begins care plan
- Regular GP led ward rounds coordinate care, advocate for patient and liaise with community agencies
- Weekly multi-agency care planning meetings
- Care, connect, understand, advocate

# Quality

- You were the only ones that felt my life was worth saving- I am now back with the family I have not seen for 10 years
- I've never stayed in hospital as long as this (2wks), I trust you, that's why I am staying
- The change is tangible, ...full confidence that contacting the team will produce results
- Joint working with housing options has greatly improved customer care
- ..enormous support with complex substance misuse clients at UCH

- All unscheduled admissions
- Linear trend for all unscheduled admissions
- - - Unscheduled admissions of homeless patients
- · · · Linear trend for all unscheduled admissions of homeless patients



Hewett et al. A general practitioner and nurse led approach to improving hospital care for homeless people  
 BMJ 2012;345:e5999

# What is different about this approach?

- Vertical integration – specialist primary care reaching in to the hospital to coordinate care
- Horizontal integration – care coordinated across physical ill health, mental ill health and substance misuse teams within the hospital and out into the community
- Pro-active care co-ordination

# Pathway team development – a structured process



# PATHWAY TEAMS AROUND THE UK



# New additions to the Pathway network

- Medical respite – specialist step down provision: Bradford, Leeds, London...
- Extension to mental health – KHP
- Sustained community support – Brighton, Royal London
- Care Navigators – team members with lived experience – UCLH, Royal London
- ABI, PD? Psychologically informed services, trauma informed therapy, Data sharing, super MDTs? Street services?
- International

# A fully integrated care pathway?





# FACULTY

FOR HOMELESS AND  
INCLUSION HEALTH

# Standards for commissioners and service providers

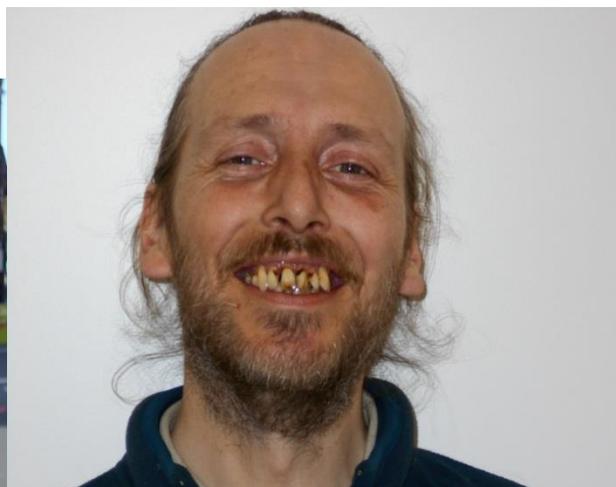
The Faculty for Homeless Health

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Version 1.0  
May 2011



Maciek



Bean



Alister



Viv



2013 – DH funding from the National Inclusion Health Board supported the Faculty to develop a revised set of Standards to include Gypsies and Travellers, vulnerable migrants and sex workers

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# Faculty Standards QAF - committed, achieving, excelling

- Value 1 – continuity of care
- Value 2 – ease of access
- Value 3 – multi-disciplinary collaborative care
- Value 4 – person centred care
- Value 5 – recording and reviewing information
- Value 6 – high quality care
- Value 7 – ensuring services are safe
- Value 8 – commitment to reflection and learning
- Value 9 – service user involvement

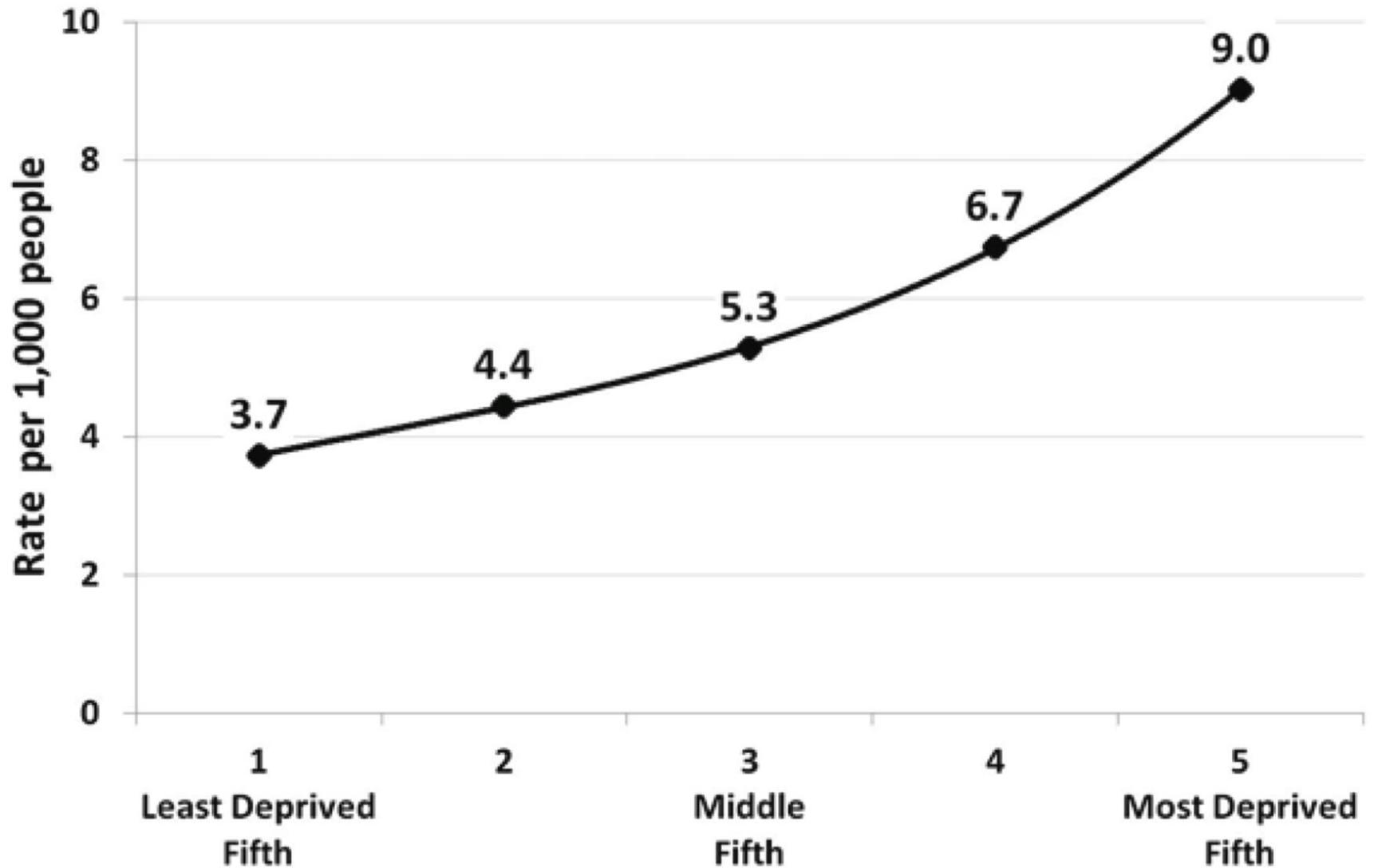
# Conference Report

## March 2014

### **Homelessness, Social Exclusion and Health Inequalities: Long-term impacts of Recession**

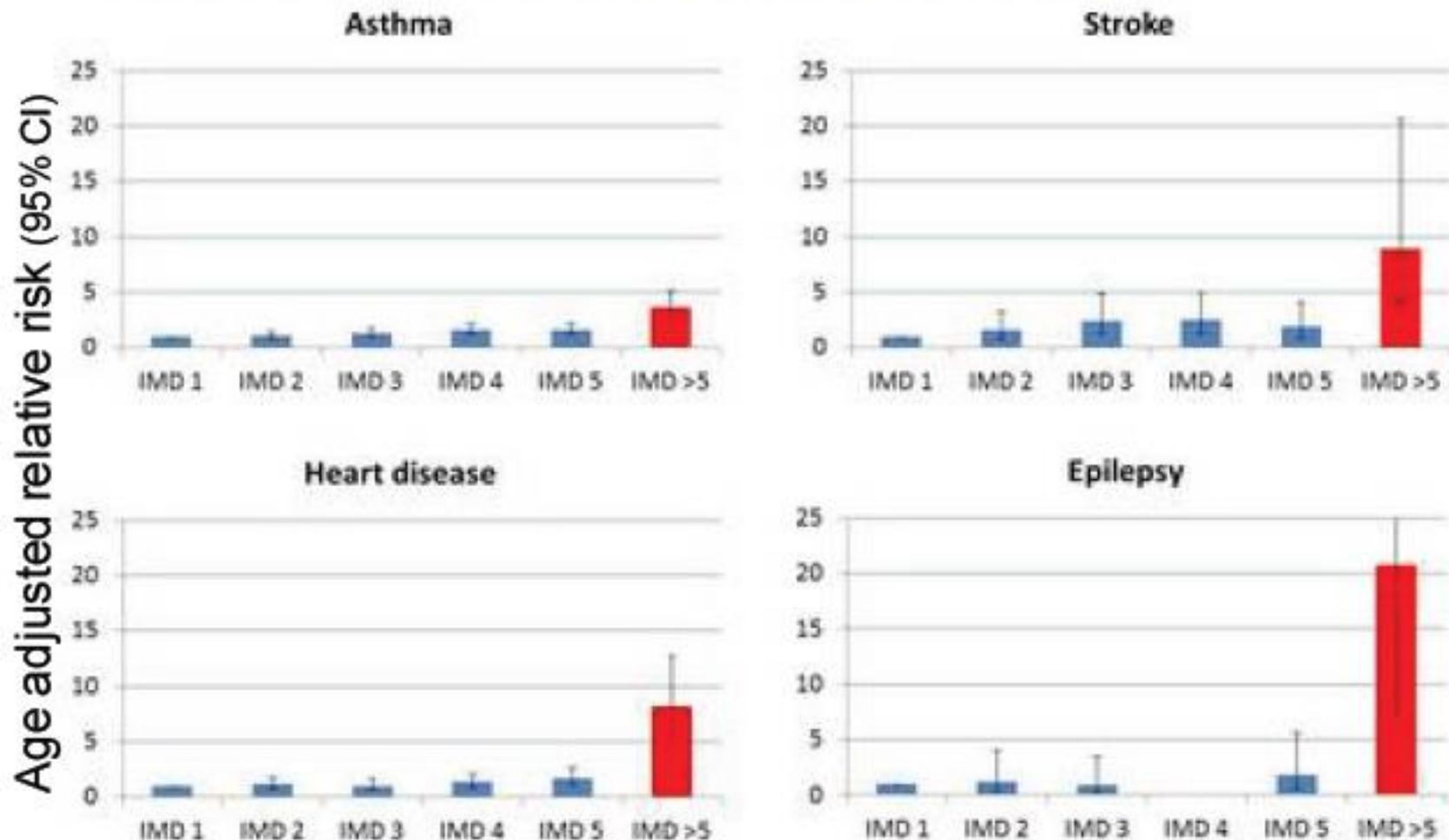
2nd International Symposium on  
Homelessness, Health and Inclusion  
5 & 6 March 2014





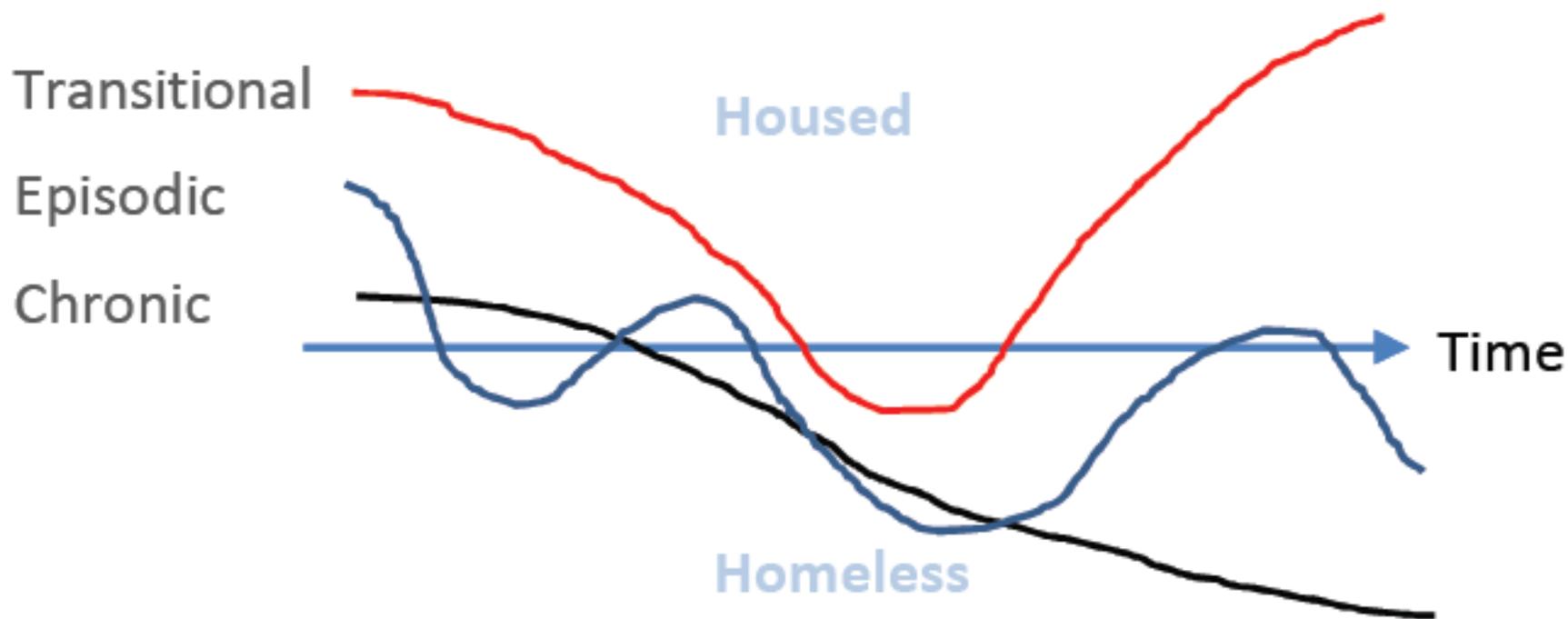
## Social gradient in preventable emergency hospitalisation

# The Chronic Morbidity Cliff



Story A. Slopes and cliffs in health inequalities: comparative morbidity of housed and homeless people. The Lancet, Volume 382, Page S93, 29 November 2013

# Duration and frequency



# Severity X Duration<sup>2</sup> = Health impact

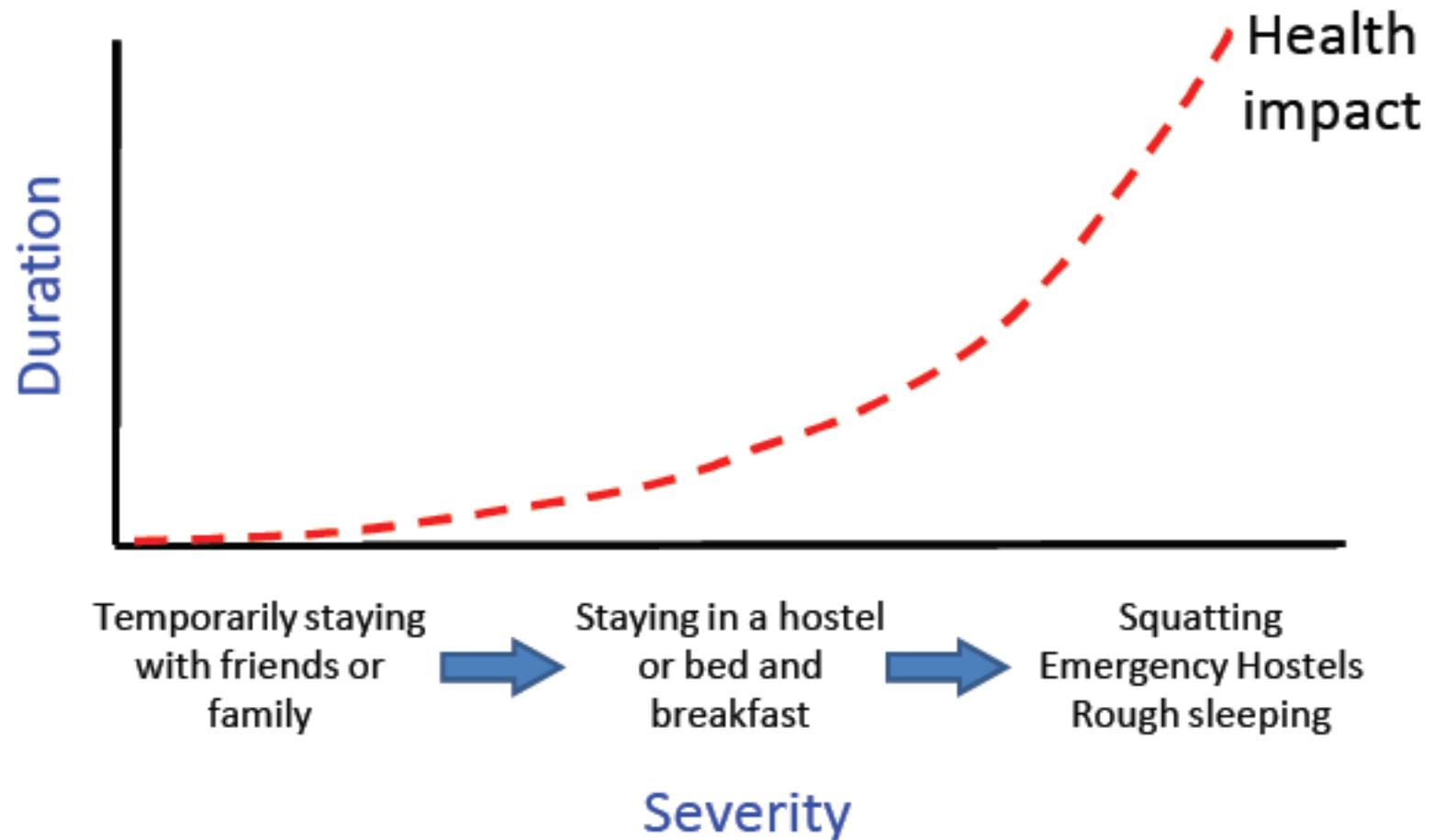
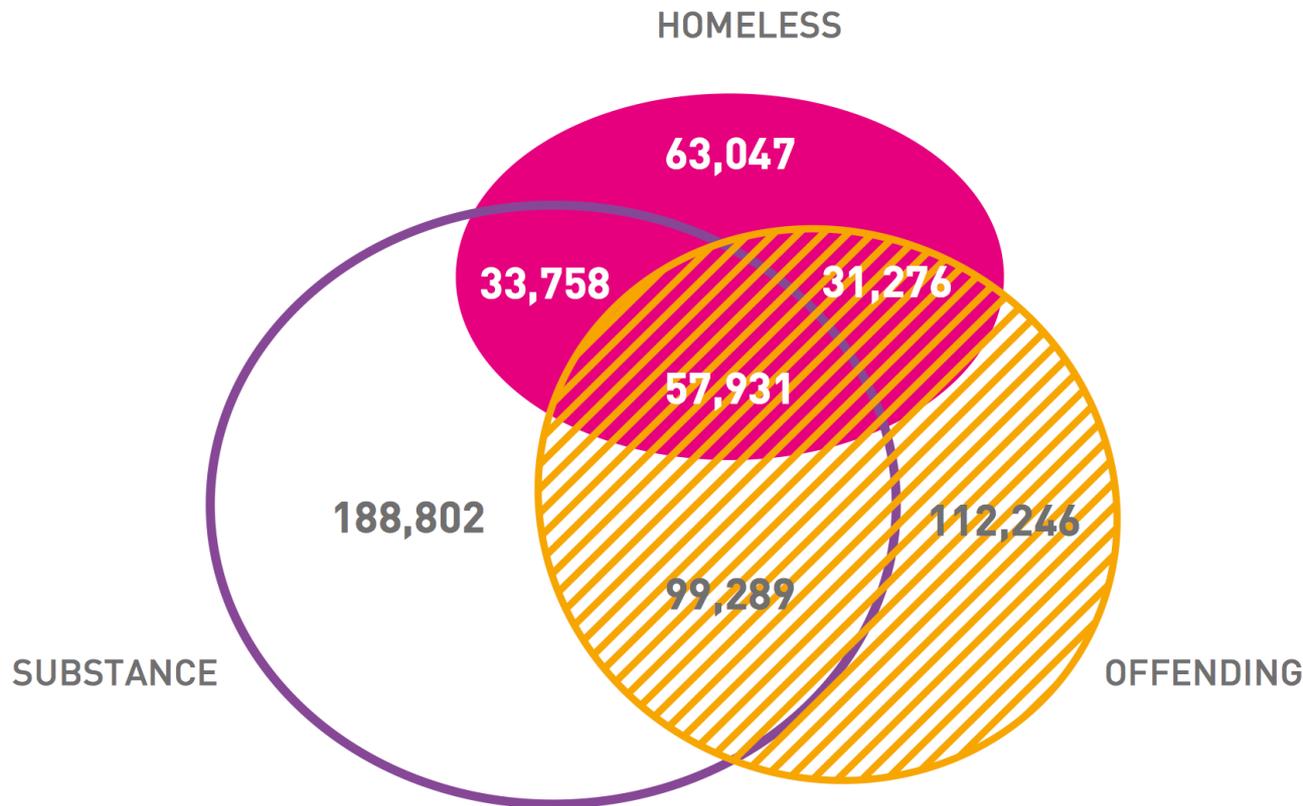


Figure 1: Overlap of SMD disadvantage domains, England, 2010/11



SMD 3

58,000

SMD 2

164,000

SMD 1

364,000

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TOTAL

586,000

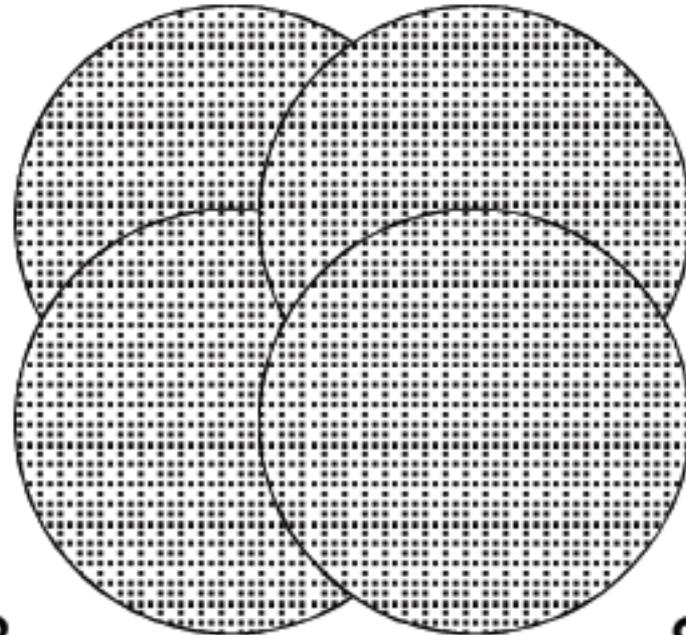
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Source: 'Hard Edges: mapping severe and multiple disadvantage, England', Lankelly Chase, Jan 2015

# Multiple health and social care needs

Physical  
health

Mental  
health



Drugs &  
alcohol

Social care  
needs

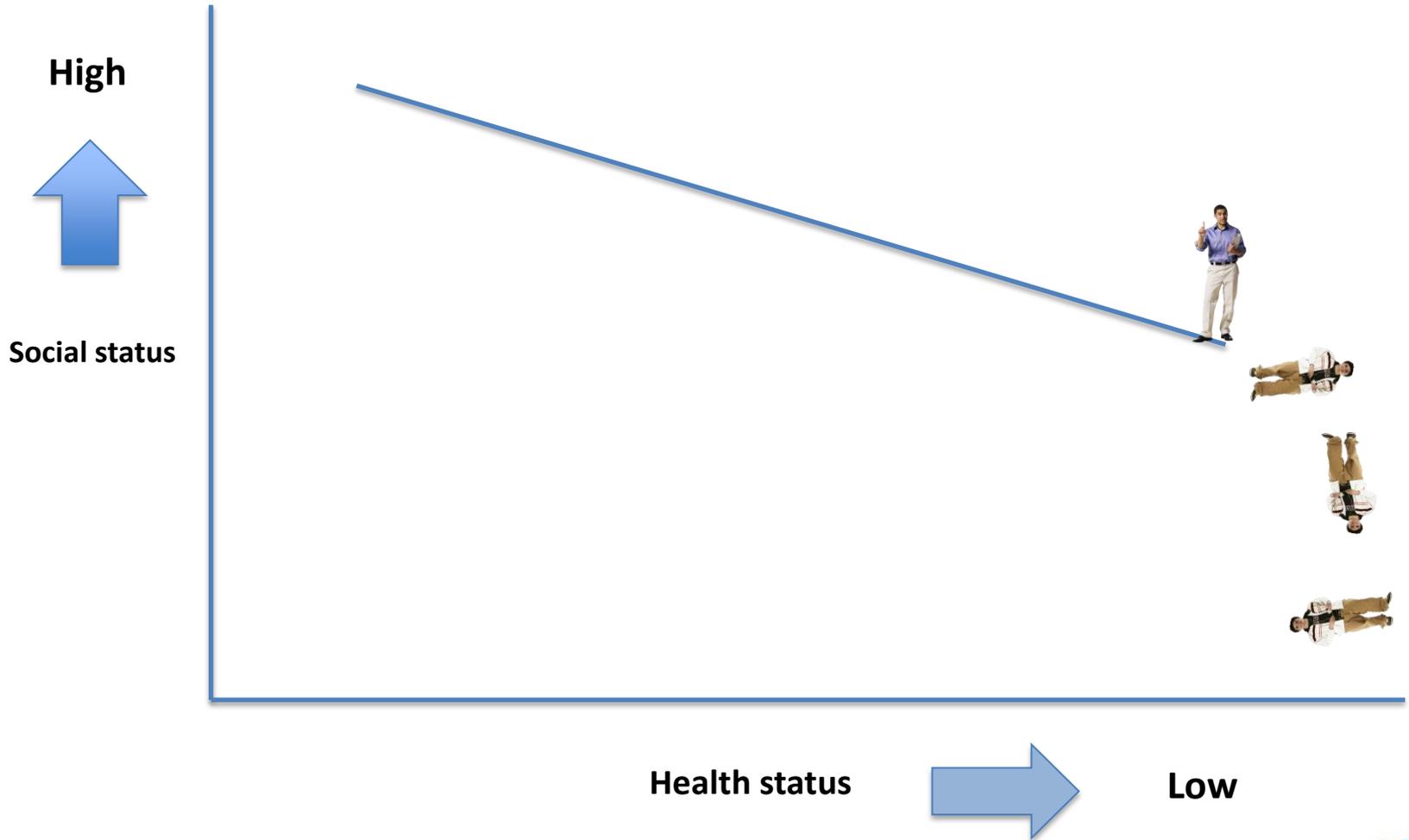
High costs - worst outcomes

# The Pathway approach: 'enhanced care co-ordination supported by a multi-disciplinary team'

- Multiple complex needs
- Tri-morbidity
- Severe and multiple disadvantage
- 'Extreme' medicine
- Inclusion health
- Multi/poly-morbidity
- Extreme health consequences of extreme inequality

**A new medical discipline?**

# What happens at the bottom of the gradient?



# What shall we do next?

- More non-hierarchical, inter-professional working
- New developments: Intermediate care models, mobile care, end of life, extreme care co-ordination, Housing First, homeless families
- More work with commissioners and providers
- Royal College of Physicians, Royal College of Emergency Medicine
- Service users' voices – lived experience in the care team
- an inter-professional national Faculty – Standards, education & training, professional voice
- More data, research networks, information sharing,
- Stand alongside the people we aim to serve
- Work across the boundaries and highlight the barriers
- Speak out against injustice
- **Do something**



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